

BUDGET FISCAL YEAR 2009-2010

PANOLA COLLEGE

TABLE OF CONTENTS 2009-2010 BUDGET

BUDGET & BUDGET COMPARISON (ALL FUNDS)	1
CURRENT UNRESTRICTED FUNDS REVENUES AND EXPENDITURES	
Budget & Budget Comparison	2
Graph - Revenue by Major Function	3
Graph - Expenditures by Major Function	4
Graph - Expenditures by Major Object	5
Expenditure Functional Budget	6-8
Expenditure Object Budget	9-12
AUXILIARY FUND	
Budget & Budget Comparison	13
Expenditure Object Budget	14
CURRENT RESTRICTED FUND BUDGET	15-16
UNEXPENDED PLANT FUND BUDGET	17

PANOLA COLLEGE BUDGET AND BUDGET COMPARISON ALL FUNDS COMBINED 2009-10 AND 2008-09

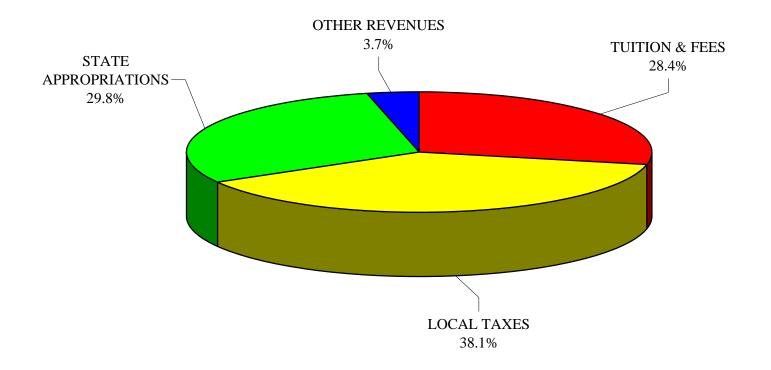
	2009-10 BUDGET	2008-09 BUDGET
REVENUES AND OTHER SOURCES		
TUITION AND FEES LOCAL TAXES STATE APPROPRIATIONS	\$ 3,655,000 4,900,000 3,826,099	\$ 3,301,445 4,817,323 3,643,558
STATE GRANTS FEDERAL GRANTS INTEREST / OTHER INCOME AUXILIARY INCOME (ACCUMULATION) USE OF CASH RESERVES	168,638 2,270,822 558,323 1,710,000 (35,000)	222,347 2,334,552 480,244 1,623,000 5,251,824
TOTAL REVENUES	\$ 17,053,882	\$ 21,674,293
EXPENDITURES		
UNRESTRICTED FUND EXPENDITURES AUXILIARY FUND EXPENDITURES RESTRICTED FUND EXPENDITURES CONSTRUCTION FUND EXPENDITURES	\$ 12,289,627 1,907,824 2,856,431	\$ 11,917,035 1,878,535 2,878,723 5,000,000
TOTAL EXPENDITURES	\$ 17,053,882	\$ 21,674,293
OTHER SOURCES AND USES		
TRANSFERS IN: UNRESTRICTED FUND UNEXPENDED PLANT FUND UNEXPENDED PLANT FUND - LIBRARY TRANSFERS OUT: UNRESTRICTED FUND UNEXPENDED PLANT FUND	\$ 568,795 - - (568,795)	\$ 527,359 289,824 1,000,000 (527,359) (1,289,824)
TOTAL OTHER SOURCES AND USES	\$ 	\$ (1,209,024)

PANOLA COLLEGE CURRENT UNRESTRICTED FUND REVENUES AND EXPENDITURES 2009-10 BUDGET & 2008-09 BUDGET COMPARISON

REVENUE SOURCE		CARTHAGE CAMPUS	 ARSHALL CENTER	~	HELBY CENTER	2009-10 BUDGET	2008-09 BUDGET
TUITION AND FEES LOCAL TAXES	\$	2,960,550 4,900,000	\$ 244,885	\$	449,565	\$ 3,655,000 4,900,000	\$ 3,301,445 4,817,323
STATE APPROPRIATIONS (ALLOCATED) INTEREST INCOME		3,397,576 150,000	88,000		340,523	3,826,099 150,000	3,643,558 200,000
TRANSFER FROM UNEXPENDED RESERVES OTHER REVENUES		0 209,487	13,093		104,743	0 327,323	289,824 192,244
TOTAL REVENUES	\$	11,617,613	\$ 345,978	\$	894,831	\$ 12,858,422	\$ 12,444,394
EXPENDITURES	-						
INSTRUCTION ACADEMIC INSTRUCTION VOCATIONAL TECHNICAL	\$	2,391,743 1,912,475	\$ 193,555	\$	396,487 488,876	\$ 2,981,785 2,401,350	\$ 2,956,854 2,356,552
INSTRUCTIONAL SUPPORT STUDENT SERVICES		1,912,475 1,089,475 782,058	-		400,070	1,089,475 782,058	2,330,332 1,040,678 762,780
INSTITUTIONAL SUPPORT OPERATION OF PHYSICAL PLANT		3,182,247 1,462,128	-		45,000	3,182,247 1,507,128	3,132,321 1,411,430
WORKFORCE EDUCATION / OTHER TRANSFERS TO UNEXPENDED RESERVES		302,384	10,200		33,000	345,584	256,420
TRANSFERS TO OTHER FUNDS		568,795				568,795	527,359
TOTAL EXPENDITURES	\$	11,691,305	\$ 203,755	\$	963,363	\$ 12,858,422	\$ 12,444,394

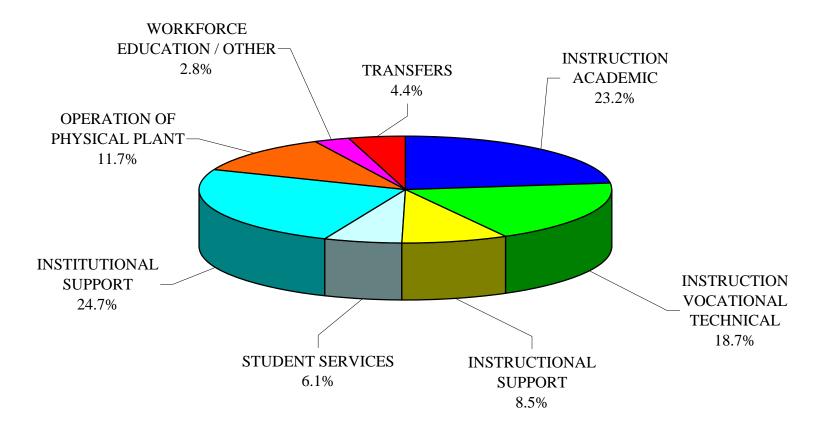
Current Unrestricted Funds

Revenues By Major Function



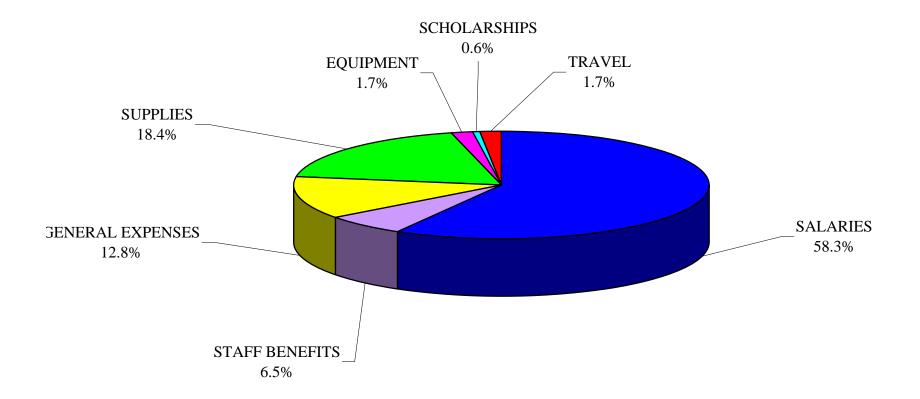
Current Unrestricted Fund

Expenditures By Function



Current Unrestricted Fund

Expenditures By Major Object



EXPENDITURES	RTHAGE AMPUS	MARSHALL CENTER		SHELBY CENTER		TOTAL 2009-10
ACADEMIC INSTRUCTION:						
INSTRUCTIONAL ADMINISTRATION	\$ 222,659	\$	52,672	\$ 164,897	\$	440,228
BIOLOGY	335,671		,	,		335,671
PHYSICS / CHEMISTRY	69,250					69,250
PHYSICAL EDUCATION	185,668					185,668
WELLNESS CENTER	27,777					27,777
VOCAL MUSIC	105,169					105,169
INSTRUMENTAL MUSIC	147,836					147,836
SPEECH	81,408					81,408
DRAMA	96,219					96,219
ART	83,872					83,872
SPANISH	54,001					54,001
ENGLISH	208,149					208,149
EDUCATION	59,066					59,066
JOURNALISM	55,387					55,387
MATHEMATICS	216,865					216,865
POLITICAL SCIENCE	57,913					57,913
HISTORY	82,200					82,200
SOCIOLOGY	54,853					54,853
BUSINESS	68,400					68,400
PSYCHOLOGY	70,033					70,033
DEVELOPMENTAL SKILLS	109,347					109,347
ACADEMIC RELATED	 -		140,883	231,590		372,473
TOTAL ACADEMIC INSTRUCTION	 2,391,743		193,555	396,487		2,981,785
OTHER INSTRUCTION						
WORKFORCE EDUCATION	240,482		10,200	33,000		283,682
EMT PROGRAM	 61,902					61,902
TOTAL OTHER INSTRUCTION	 302,384		10,200	33,000		345,584

EXPENDITURES	CARTHAGE CAMPUS	MARSHALL CENTER	SHELBY CENTER	TOTAL 2009-10
VOCATIONAL TECHNICAL INSTRUCTION				
OFFICE SYSTEMS TECHNOLOGY	95,176			95,176
COMPUTER INFORMATION SYSTEMS	218,921			218,921
WELDING (Allocated)	57,056		57,056	114,111
COSMETOLOGY	123,053		101,252	224,305
OCCUPATIONAL THERAPY ASSISTING	213,717			213,717
HEALTH INFORMATION TECHNOLOGY	122,338			122,338
ASSOCIATE DEGREE NURSING	751,646			751,646
VOCATIONAL NURSING (Allocated)	196,608		196,608	393,216
INDUSTRIAL TECHNOLOGY (Allocated)	133,960		133,960	267,920
TOTAL VOCATIONAL TECHNICAL INSTRUCTION	1,912,475	-	488,876	2,401,350
INSTRUCTIONAL SUPPORT				
LIBRARY	447,946			447,946
DISTANCE LEARNING	365,806			365,806
COMPUTER SERVICES	275,723			275,723
TOTAL INSTRUCTIONAL SUPPORT	1,089,475	-	_	1,089,475
INSTITUTIONAL SUPPORT				
GOVERNING BOARD OF TRUSTEES	66,379			66,379
PRESIDENT'S OFFICE	269,057			269,057
BUSINESS & FISCAL MANAGEMENT	458,339			458,339
COLLEGE RELATIONS / SERVICES	213,369			213,369
GRANTS	31,265			31,265
GENERAL INSTITUTIONAL	1,886,119			1,886,119
CAMPUS SECURITY	174,963			174,963
STAFF BENEFITS	32,837			32,837
INSTITUTIONAL RESEARCH	6,037			6,037
QUALILTY ENHANCEMENT PLAN	9,682			9,682
INSTITUTIONAL EFFECTIVENESS / SACS	34,200			34,200
TOTAL INSTITUTIONAL SUPPORT	3,182,247	-	-	3,182,247

EXPENDITURES	CARTHAGE CAMPUS	MARSHALL CENTER	SHELBY CENTER	TOTAL 2009-10
STUDENT SERVICES				
STUDENT SERVICES ADMINISTRATION	198,355			198,355
ADMISSIONS & REGISTRAR	213,580			213,580
STUDENT ACTIVITIES	45,356			45,356
STUDENT SENATE	4,300			4,300
FINANCIAL AID	106,847			106,847
GUIDANCE & COUNSELING	118,418			118,418
TESTING	92,507			92,507
HONORS PROGRAM	2,695			2,695
TOTAL STUDENT SERVICES	782,058	-	-	782,058
PHYSICAL PLANT				
GENERAL SERVICES	1,120,228			1,120,228
UTILITIES	341,900		45,000	386,900
TOTAL PHYSICAL PLANT	1,462,128	-	45,000	1,507,128
TOTAL EXPENDITURES BEFORE TRANSFERS AND OTHER USES	11,122,510	203,755	963,363	12,289,627
TRANSFERS				
TRANSFER TO AUXILIARY	176,824			176,824
TRANSFER TO GENERAL SCHOLARSHIPS	391,971			391,971
TOTAL TRANSFERS	568,795	_	-	568,795
TOTAL EXPENDITURES AND TRANSFERS	\$ 11,691,305	\$ 203,755	\$ 963,363	\$ 12,858,422

			CENTED AI					TOTAL	TOTAL
FUNCTION	SAL ADIES	STAFF DENEEITS	GENERAL EXPENSES	CUDDI IEC	EQUIPMENT	SCHOLAR- SHIPS	TRAVEL	WITHOUT SALARIES	BUDGET 2009-10
FUNCTION	SALARIES	DENEFTIS	LAFENSES	SUFFLIES	EQUIFMENT	SHIFS	IKAVEL	SALAKILS	2009-10
CARTHAGE CAMPUS									
ACADEMIC INSTRUCTION:									
ACADEMIC ADMINISTRATION	\$ 176,293	\$ 18,766	\$ 22,400	\$ 2,200	\$ -	\$-	\$ 3,000	\$ 46,366	\$ 222,659
BIOLOGY	278,873	25,075	5,635	17,250	5,048	-	3,790	56,798	335,671
PHYSICS / CHEMISTRY	55,068	5,312	1,070	5,800	-	-	2,000	14,182	69,250
PHYSICAL EDUCATION	169,106	14,912	500	1,150	-	-	-	16,562	185,668
WELLNESS CENTER	8,600	77	100	12,800	6,200	-	-	19,177	27,777
VOCAL MUSIC	61,916	5,523	1,600	8,575	-	23,170	4,385	43,253	105,169
INSTRUMENTAL MUSIC	97,686	8,715	635	12,200	-	25,000	3,600	50,150	147,836
SPEECH	71,505	6,553	1,000	1,100	-	-	1,250	9,903	81,408
DRAMA	58,294	5,106	2,651	10,150	-	13,680	6,338	37,925	96,219
ART	66,266	7,337	979	1,200	-	7,440	650	17,606	83,872
SPANISH	47,356	4,320	425	300	-	-	1,600	6,645	54,001
ENGLISH	182,848	18,331	2,370	4,000	-	-	600	25,301	208,149
EDUCATION	50,298	4,343	2,250	975	-	-	1,200	8,768	59,066
JOURNALISM	43,556	4,006	825	5,100	-	-	1,900	11,831	55,387
MATHEMATICS	185,574	20,411	3,180	3,550	-	-	4,150	31,291	216,865
POLITICAL SCIENCE	50,596	4,872	545	800	-	-	1,100	7,317	57,913
HISTORY	68,596	6,074	1,680	1,050	-	-	4,800	13,604	82,200
SOCIOLOGY	46,836	3,867	650	1,000	-	-	2,500	8,017	54,853
BUSINESS	60,056	7,004	585	50	-	-	705	8,344	68,400
PSYCHOLOGY	62,666	5,497	1,270	300	-	-	300	7,367	70,033
DEVELOPMENTAL SKILLS	95,692	8,595	1,485	1,400	-	-	2,175	13,655	109,347
TOTAL ACADEMIC INSTRUCTION	1,937,681	184,696	51,835	90,950	11,248	69,290	46,043	454,062	2,391,743

								TOTAL	TOTAL
FUNCTION		STAFF	GENERAL		FOUNDAENT	SCHOLAR-		WITHOUT	BUDGET
FUNCTION	SALARIES	BENEFIIS	EXPENSES	SUPPLIES	EQUIPMENT	SHIPS	TRAVEL	SALARIES	2009-10
CARTHAGE CAMPUS									
VOCATIONAL INSTRUCTION									
OFFICE SYSTEMS TECHNOLOGY	\$ 62,706	\$ 7,445	\$ 925	\$ 3,600	\$ 20,000	\$-	\$ 500	\$ 32,470	\$ 95,176
COMPUTER INFORMATION SYSTEMS	186,868	21,588	1,415	7,250	-	-	1,800	32,053	218,921
WELDING (Allocated)	22,378	2,053	3,175	17,200	10,000	-	2,250	34,678	57,056
COSMETOLOGY	94,480	10,348	1,575	11,300	3,800	-	1,550	28,573	123,053
OCCUPATIONAL THERAPY ASSISTING	182,146	16,267	7,669	4,000	-	-	3,635	31,571	213,717
HEALTH INFORMATION TECHNOLOGY	97,702	8,886	3,285	7,500	-	-	4,965	24,636	122,338
ASSOCIATE DEGREE NURSING	665,106	58,556	8,284	5,700	-	-	14,000	86,540	751,646
VOCATIONAL NURSING (Allocated)	172,065	15,402	2,950	2,000	-	-	4,192	24,544	196,608
INDUSTRIAL TECHNOLOGY (Allocated)	103,164	8,897	3,275	11,500	5,000	-	2,125	30,797	133,960
TOTAL VOCATIONAL TECHNICAL INSTRUCTION	1,586,614	149,441	32,553	70,050	38,800	-	35,017	325,861	1,912,475
INSTRUCTIONAL SUPPORT									
LIBRARY	276,578	27,218	4,350	79,000	55,000	-	5,800	171,368	447,946
DISTANCE LEARNING	288,955	27,811	4,950	40,590	-	-	3,500	76,851	365,806
COMPUTER SERVICES	214,777	19,601	325	32,020	2,000	-	7,000	60,946	275,723
TOTAL INSTRUCTIONAL SUPPORT	780,310	74,630	9,625	151,610	57,000	-	16,300	309,165	1,089,475
OTHER INSTRUCTIONAL									
WORKFORCE EDUCATION	182,571	9,661	22,650	22,600	-	-	3,000	57,911	240,482
EMT PROGRAM	52,639	4,343	1,420	2,000	-	-	1,500	9,263	61,902
TOTAL OTHER INSTRUCTIONAL	235,210	14,004	24,070	24,600	-	-	4,500	67,174	302,384

								TOTAL	TOTAL
		STAFF	GENERAL			SCHOLAR-		WITHOUT	BUDGET
FUNCTION	SALARIES	BENEFITS	EXPENSES	SUPPLIES	EQUIPMENT	SHIPS	TRAVEL	SALARIES	2009-10
CARTHAGE CAMPUS									
INSTITUTIONAL SUPPORT									
GOVERNING BOARD OF TRUSTEES	-	43,855	15,224	3,800	-	-	3,500	66,379	66,379
PRESIDENT'S OFFICE	213,246	39,688	3,070	2,400	-	-	10,653	55,811	269,057
BUSINESS & FISCAL MANAGEMENT	387,631	37,153	17,405	8,150	-	-	8,000	70,708	458,339
COLLEGE RELATIONS / SERVICES	103,524	9,828	95,072	2,820	-	-	2,125	109,845	213,369
GRANTS	24,876	2,464	825	400	-	-	2,700	6,389	31,265
GENERAL INSTITUTIONAL	47,483	5,305	296,300	1,531,531	-	5,500	-	1,838,636	1,886,119
CAMPUS SECURITY	135,014	29,119	1,175	1,925	5,330	-	2,400	39,949	174,963
STAFF BENEFITS	-	32,837	-	-	-	-	-	32,837	32,837
INSTITUTIONAL RESEARCH	3,721	281	335	400	-	-	1,300	2,316	6,037
QUALITY ENHANCEMENT PLAN	3,000	248	4,800	234			1,400	6,682	9,682
INSTITUTIONAL EFFECTIVENESS / SACS	-	-	1,800	2,000	-	-	30,400	34,200	34,200
TOTAL INSTITUTIONAL SUPPORT	918,495	200,778	436,006	1,553,660	5,330	5,500	62,478	2,263,752	3,182,247
STUDENT SERVICES									
STUDENT SERVICES ADMINISTRATION	141,680	15,925	25,550	5,700	-	-	9,500	56,675	198,355
ADMISSIONS & REGISTRAR	162,051	15,604	28,625	5,300	-	-	2,000	51,529	213,580
STUDENT ACTIVITIES	22,820	2,136	18,450	950	-	-	1,000	22,536	45,356
STUDENT SENATE	-	-	200	100	-	-	4,000	4,300	4,300
FINANCIAL AID	91,008	7,689	2,950	1,200	-	-	4,000	15,839	106,847
GUIDANCE & COUNSELING	106,510	9,408	350	650	-	-	1,500	11,908	118,418
TESTING	63,633	5,639	685	18,550	-	-	4,000	28,874	92,507
HONORS PROGRAM	-	-	105	250			2,340	2,695	2,695
TOTAL STUDENT SERVICES	587,702	56,401	76,915	32,700		-	28,340	194,356	782,058

FUNCTION	SALARIES	STAFF BENEFITS	GENERAL EXPENSES	SUPPLIES	EQUIPMENT	SCHOLAR- SHIPS	TRAVEL	TOTAL WITHOUT SALARIES	TOTAL BUDGET 2009-10
CARTHAGE CAMPUS									
PHYSICAL PLANT GENERAL SERVICES UTILITIES	623,929	78,899	650 341,900	315,250	93,000	-	8,500	496,299 341,900	1,120,228 341,900
TOTAL PHYSICAL PLANT	623,929	78,899	342,550	315,250	93,000	-	8,500	838,199	1,462,128
TRANSFERS TRANSFER TO AUXILIARY TRANSFER TO GENERAL SCHOLARSHIPS			237,535 391,971					237,535 391,971	237,535 391,971
TOTAL TRANSFERS		-	629,506	-	-	-	-	629,506	629,506
TOTAL CARTHAGE CAMPUS	6,669,941	758,849	1,603,060	2,238,820	205,378	74,790	201,178	5,082,075	11,752,016
MARSHALL CENTER									
MARSHALL MALL CENTER WORKFORCE EDUCATION	122,418 8,700	10,485	8,452	49,200 1,500	-	-	3,000	71,137 1,500	193,555 10,200
TOTAL MARSHALL CENTER	131,118	10,485	8,452	50,700	_	-	3,000	72,637	203,755
SHELBY CENTER									
SHELBY COLLEGE CENTER VOCATIONAL NURSING (Allocated) WELDING (Allocated) COSMETOLOGY INDUSTRIAL TECHNOLOGY (Allocated) WORKFORCE EDUCATION	307,657 172,065 22,378 81,578 103,164 22,000	29,165 15,402 2,053 8,999 8,897	15,775 2,950 3,175 1,175 3,275 8,000	36,790 2,000 17,200 8,300 11,500 3,000	10,000 450 5,000	- - - -	7,100 4,192 2,250 750 2,125	88,830 24,544 34,678 19,674 30,797 11,000	396,487 196,608 57,056 101,252 133,960 33,000
TOTAL SHELBY CENTER	708,841	64,515	34,350	78,790	15,450	-	16,417	209,522	918,363
GRAND TOTAL ALL ALLOCATIONS	\$ 7,509,900	\$ 833,849	\$ 1,645,862	\$ 2,368,310	\$ 220,828	\$ 74,790	\$ 220,594	\$ 5,364,233	\$ 12,874,133

PANOLA COLLEGE AUXILIARY FUNDS 2009-10 & 2008-09 BUDGET COMPARISON

REVENUE SOURCE	2009-10 BUDGET	2008-09 BUDGET
COLLEGE STORE SALES FOOD SERVICE HOUSING INTEREST INCOME MISCELLANEOUS TRANSFERS IN FROM UNRESTRICTED	\$ 870,000 440,000 400,000 6,000 15,000 176,824	\$ 845,000 400,000 378,000 4,000 14,000 237,535
TOTAL REVENUE	\$ 1,907,824	\$ 1,878,535
EXPENDITURES		
COLLEGE STORE FOOD SERVICE ATHLETICS HOUSING	\$ 759,372 427,040 675,806 45,606	\$ 797,249 387,040 652,856 41,390
TOTAL EXPENDITURES	\$ 1,907,824	\$ 1,878,535

PANOLA COLLEGE AUXILILARY FUND EXPENDITURES OBJECT BUDGET 2009-10

FUNCTION	SA	LARIES	TAFF NEFITS	ENERAL IPENSES	S	UPPLIES	EQ	QUIPMENT	HOLAR- SHIPS	TI	RAVEL	WI	OTAL THOUT LARIES	В	FOTAL UDGET 2009-10
ATHLETICS MEN'S BASKETBALL MEN'S BASEBALL WOMEN'S BASKETBALL ATHLETIC DIRECTOR RODEO TEAM VOLLEYBALL	\$	32,756 33,039 37,328 7,500 21,300 31,917	\$ 11,389 10,841 12,045 - 1,758 9,393	\$ 19,885 35,227 20,585 21,134 16,600 22,675	\$	16,025 16,250 17,900 2,750 11,400 11,000	\$	3,500 - - 3,264	\$ 46,660 69,650 46,440 - 21,360 40,635	\$	5,400 6,400 5,400 - 1,500 4,900		99,359 141,868 102,370 23,884 52,618 91,867	\$	132,115 174,907 139,698 31,384 73,918 123,784
TOTAL ATHLETICS		163,840	45,426	136,106		75,325		6,764	224,745		23,600		511,966		675,806
COLLEGE STORE FOOD SERVICE RESIDENCE LIFE		33,654 - 17,822	12,413 - 1,564	12,845 - 11,620		700,210 427,040 14,600		-	- - -		250 - -		725,718 427,040 27,784		759,372 427,040 45,606
TOTAL AUXILIARY FUNDS	\$	215,316	\$ 59,403	\$ 160,571	\$	1,217,175	\$	6,764	\$ 224,745	\$	23,850	\$1,	692,508	\$	1,907,824

PANOLA COLLEGE CURRENT RESTRICTED FUND REVENUES 2009-10 BUDGET

	TOTAL 2009-10
LOCAL SOURCES	¢ 201.071
TRANSFERS IN FROM UNRESTRICTED FUND INTEREST / ROYALTY INCOME	\$ 391,971 25,000
TOTAL LOCAL SOURCES	416,971
STATE SOURCES	
TEXAS GRANTS	150,000
ADULT BASIC EDUCATION GRANTS	18,638
TOTAL STATE SOURCES	168,638
FEDERAL SOURCES	
PELL AWARDS	1,900,000
SEOG AWARDS	35,041
CWS AWARDS	24,219
CARL PERKINS GRANT	124,328
TECH PREP	20,000
ADULT BASIC EDUCATION GRANTS	167,234
TOTAL FEDERAL SOURCES	2,270,822
TOTAL CURRENT RESTRICTED FUND REVENUES	\$ 2,856,431

PANOLA COLLEGE CURRENT RESTRICTED FUND EXPENDITURES 2009-10 BUDGET

	TOTAL 2009-10
LOCAL SOURCES	
TUITION & FEES SCHOLARSHIPS	\$ 416,971
TOTAL LOCAL SOURCES	416,971
STATE SOURCES	
TEXAS GRANTS	150,000
ADULT BASIC EDUCATION GRANTS	18,638
TOTAL STATE SOURCES	168,638
FEDERAL SOURCES	1 000 000
PELL AWARDS	1,900,000
SEOG AWARDS	35,041
CWS AWARDS	24,219
CARL PERKINS GRANT	124,328
TECH PREP	20,000
ADULT BASIC EDUCATION GRANTS	167,234
TOTAL FEDERAL SOURCES	2,270,822
TOTAL CURRENT RESTRICTED FUND REVENUES	\$ 2,856,431

PANOLA COLLEGE UNEXPENDED PLANT FUND 2009-10 BUDGET

REVENUES		TOTAL 2009-10
REVENUES.		
INTEREST EARNINGS	\$	35,000
TOTAL REVENUES	_	35,000
EXPENDITURES		
TOTAL EXPENDITURES	_	-
OTHER USES		
TOTAL OTHER USES		-
ACCUMULATION OF CASH RESERVES	<u>_</u> \$	35,000